Capital Programme 2018/19 to 2020/21										Appendix 1 TOTAL			
		2018/19		2019/20				2020/21					
Project Title	Gross Value £000	External Funding £000	Net Value £000	Gross Value £000	External Funding £000	Net Value £000	Value	_	Net Value £000	Gross Bid Value	External Funding £000	Net Bid Value	
Resources and Commercial Directorate	2000	2000	Value 2000	~000	2000	Value 2000	2000	2000	2000	Value	2000	Value	
10000a1000 and Commorbial Directorate													
Ongoing refresh & enhancement of ICT 'Replacement, upgrades and enhancements to applications, infrastructure and end user devices, not included within the agreed supplier service charges or transformation programme	3,000		3,000	5,000		5,000			0	8,000	0	8,000	
Transition and Transformation - Sopra Steria	38		38			0			0	38	0	38	
Sub Total Transformation & Technology	3,038		3,038	5,000		5,000			0	8,038	0	8,038	
IT Infrastructure refresh - Essential refresh of the IT infrastructure to enable continued operation of Council services. Devolved Applications Refresh -In order to maintain external	3,000		3,333	5,000		3,333	3,000	0	3,000	3,000		3,000	
compliance and to support the deployment of new applications a roadmap has been agreed with Sopra Steria to keep the IT infrastructure up to date. This will result in the need to upgrade line of business applications (owned by the services) in order for them to remain compatible and maintain external compliance.	700		700	700		700	1,700	0	1,700	3,100	0	3,100	
Total Resources and Commercial Directorate	3,738	0	3,738	5,700	0	5,700	4,700	0	4,700	14,138	0	14,138	
People's Directorate													
Reform of Social Care Funding The second phase of the Care Act in relation to the Care Accounts has been delayed until 2020. The originally approved funding is therefore pushed back to 2019/20 pending further guidance on next steps. The funding will be used to support the implementation, including building new information system(s) to support the requirements including self-assessment tools.	0	0	0	250	0	250			0	250	0	250	
Project Infinity Placeholder for potential capital funding to enable further commercialisation of My Community e Purse (MCeP – self directed care) and for Our Community e Purse (OCeP – self funded care) with the expectation (subject to development of further business cases) that investment and continued partnership working with IBM will support the delivery of a revenue income stream, enabling MTFS savings to be reinstated.	100	0	100		0	0			0	100	0	100	
In-House Residential Establishments Investment to maintain the infrastructure of the Council's internal residential and day care facilities. Requirement ceases post 2018/19 linking to revenue MTFS service reprovision proposals	100	0	100	200	0	200			0	300	0	300	
Total Adults	200	0	200	450	0	450	0	0	0	650	0	650	
				-									

Schools									1			
SEN Expansion 'There is pressure for special educational needs (SEN) provision places, which will be alleviated in the medium term as additional places will become available from 2015 following successful TBNP applications in accordance with Harrow's Special Schools and SEN Placement Planning Framework. However, in light of the projections and in light of the Government's Special Educational Needs and Disability reform agenda, consideration needs to be given to the next phase of expansion. A time limited task and finish group has been established, which will drive forward work on producing a refresh of the Harrow SEN strategy.	2,520	2,520	0	0	0	0			0	2,520	2,520	0
Bulge Classes The pupil numbers in Harrow have risen rapidly in recent year, particularly at primary intake level. This has given rise to the School Expansion Programme which is covered in other bids. However, until permanently expanded schools are available, the short term measure has been to provide 'bulge classes' in multiple schools across the borough. These are where an additional form of entry are placed in a particular year which then passes through the school without being followed by additional classes.	150		150	150		150			0	300	0	300
Children's Capital Maintenance Programme Proactive and reactive programme of maintenance across the schools estate	1,350		1,350	1,350		1,350			0	2,700	0	2,700
Capital Maintenance funding estimate 2018-19 'Estimated allocation for Capital Maintenance to contribute to schools capital programme for 2018-19		2,000	-2,000			0			0	0	2,000	-2,000
Secondary Expansion The growth in demand for primary places will progress to secondary schools and it is projected that there will be a shortfall of Year 7 places from 2018. Additional capacity has been secured through the expansion of two schools, Bentley Wood and Whitefriars and the permanent location of Avanti House will contribute to an overall increase in places. In addition, a further 6 forms of entry has been secured through the successful free school bid opening on the Heathfield School site. However, there will still be a shortfall of places from September 2020 rising to approx. 13 forms of entry in September 2023.	3,650		3,650	5,250	2,625	2,625			0	8,900	2,625	6,275
Total Schools	7,670	4,520	3,150	6,750	2,625	4,125	0	0	0	14,420	7,145	7,275
Total People's Directorate	7,870	4,520								15,070		
Community Directorate Environmental Services												
Flood Defence Renewal of ageing drainage infrastructure to reduce the risk of flooding impact on residents, properties and business continuity.	300		300	300		300	300		300	900	0	900

Masta 9 Danieline						1			I			
Waste & Recycling												
Replacement of aged, damaged and/or lost wheeled bins, as well	150		150	150		150	150	0	150	450	0	450
as bins provision for new residential developments within the												
borough. On-going improvement works at CA site.												
Highway Programme	7,100	2,400	4,700	3,300		3,300	5,000	0	5,000	15,400	2,400	13,000
Renewal and replacement of highways and footways.	,	,	,	-,		-,	-,		-,	-,	,	-,
Highway Drainage												
Improvements to critical drainage areas identified in Surface Water	200		200	200		200	200		200	600	0	600
Management Plan as required by The Flood & Water Management	200						200			000	ŭ	000
Act 2010.												
Local Implementation Plan (LIP) including CPZ schemes												
Implementation of the Mayor of London's Transport Strategy as	1,300	1,000	300	1,300	1,000	300	1,300	1,000	300	3,900	3,000	900
well as Harrow's Transport Local Implementation Plan & parking	1,500	1,000	300	1,500	1,000	300	1,000	1,000	300	5,500	3,000	300
management programmes.												
Parks Infrastructure												
Prioritise parks infrastructure which are most in need of repair in	506		506	506		506	675	0	675	1,687	0	1,687
order to provide safe access and use of facilities for all.												
Street Lighting												
Replacement of aged and dangerous lighting columns as well as	4.500		4 500	4 000		4 000	4 500		4.500	4 000	0	4.000
investment in new lighting to support Climate Change strategy and	1,500		1,500	1,000		1,000	1,500		1,500	4,000	0	4,000
to provide variable lighting solutions.												
Corporate Accommodation												
Improvements to corporate buildings to provide a safe and secure	155		155	55		55	255	0	255	465	0	465
environment in which to operate its business.												
High Priority Planned Maintenance												
Improvements to corporate properties (excluding schools) to	600		600	600		600	500	0	500	1,700	0	1,700
ensure that they are in a safe condition for occupants.										.,. 00	, and the second	.,. 55
Carbon Reduction												
Provision of retro-fit energy efficiency measures in corporate	100		100	100		100	50	0	50	250	0	250
buildings.	100		100	100		100		Ĭ		200	ŭ	200
Replacement of Parks litter bins	40									40		4.0
The place ment of Farks litter bins	49		49	0		0			0	49	0	49
Green Grid Programme												
Improvements to Harrow's green infrastructure to provide a	150	0	150	150	0	150	150	0	150	450	0	450
network of interlinked and multifunctional open spaces.												
Harrow on the Hill Station												
Improvements to the station and surrounding area to create step	3,000	0	3,000			0			0	3,000	0	3,000
free access	-											•
Green Gym / Play Equipment												
Installation of outdoor gym equipment within parks to promote	38		38	38		38			0	75	0	75
health and well being.												
CCTV Cameras and equipment at depot			i									
Installation of parking enforcement cameras at certain locations												
where it is permissible to capture contraventions by cameras	150		150	50		50	50		50	250	ი	250
following Deregulation Bill.											Ĭ	_50
Upgrade of CCTV equipment and facilities at the depot.												
CCTV Infrastructure - this project is to upgrade the borough's												
CCTV infrastructure. The current infrastructure has been in place	800		800	800		800	0		0	1,600	0	1,600
since 2001.	500		550	000						1,000		1,000
311100 ZUU1.												

Housing General Fund												
Total Community & Culture	2,164	904	1,260	1,150	0	1,150	254	60	194	3,568	964	2,604
Harrow Museum Capital Infrastructure - this covers regular planned works beyond day to day maintenance revenue costs.							104	60	44	104	60	44
Bannister Sports Centre (S106)	904	904	0						0	904	904	C
Central Library Refit & Library Refurbishments - As part of the town centre regeneration scheme on College Road, majority of funding will come from CIL.	800	0	800	1,000	0	1,000			0	1,800	0	1,800
Leisure & Libraries Capital Infrastructure - Capital to be invested in a targeted programme to improve the infrastructure of the Council's leisure and library facilities. There is a high risk, particularly with Harrow Leisure Centre, that failure to maintain the infrastructure will inevitably lead to a building closure if a major fault occurs and be a risk to leisure income. There will be Lifecycle Gymequipment replacement in 2018/19	460		460	150		150	150		150	760	0	760
Total Environmental Services Community & Culture	30,643	3,475	27,168	24,741	2,722	22,019	11,569	1,000	10,569	66,952	7,197	59,755
Headstone Manor - Park for People project - the project will address health and safety issues with the historic moat and improve existing footpath network and car park surface to cope with additional visitors.	75	75	0	1,722	1,722	0	0		0	1,797	1,797	0
Redevelopment of Rayners Lane Toilet Block - refurbishment and redevelopment of this building to bring it back into use through conversion to shop/office space.	170		170	0		0	0		0	170	0	170
Redevelopment of Vernon Lodge & Atkins House - this is the redevelopment of the Council's only homelessness hostel, Vernon Lodge, to increase capacity and create purpose built accommodation that will provide capacity for the council to house its homeless. It will also provide units that can be rented to those able to afford the rental. There is £725k already in the existing budget as a contibution towards this scheme so the total cost is £11.049m	775		775	8,225		8,225	1,324		1,324	10,324	0	10,324
Depot redevelopment - this proposal is to redevelop the Central depot to consolidate and intensify the existing site.	13,110		13,110	5,830		5,830			0	18,940	0	18,940
Street Litter Bins: This funding is to support the provision and replacement of adequate numbers of on street litter bins, creating an environment where there are adequate numbers of bins provided to meet demand.	300		300	300		300			0	600	0	600
Car parks Infrastructure Improvement to car parking facilities to comply with H&S requirements and to commercialise council owned car parks.	15		15	15		15	15		15	45	0	45
Purchase of Trade Waste Bins Purchase of bins to support expansion of business as part of Project Phoenix	100		100	100		100	100	0	100	300	0	300

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Better Care Fund - Disabled Facilities Grant - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes	1,500	650	850	1,500	650	850	1,500	650	850	4,500	1,950	2,550
Improvement Grants - Grants to private landlords to improve the condition of their properties, generally in exchange for a lease agreement	52		52	52		52	70		70	174	0	174
Empty Properties Grants - Grants to help bring empty properties back into use, generally in exchange for nomination rights for a period of time	187		187	187		187	450		450	824	0	824
Better Care Fund - Disabled Facilities Grant - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes - Includes assumed use of additional DFG grant to fund additional works - no net cost to the Council as additional works grant funded. Linked to income generation proposal for Home Improvement Agency.	530	530	0	530	530	0	530	530	0	1,590	1,590	0
Empty Property Initiative - to bring empty/vacant property into use which may require Compulsory Purchase Order. The intention being to purchase property and then re-sell.	746		746			0			0	746	0	746
New Bid - Extension to Property Purchase Initiative - funding for the purchase of an additional 50 properties on the open market for the council to use as Temporary accommodation; providing good quality temporary accommodation and reducing the overall net cost to the Council of B & B accommodation	6,000		6,000			0			0	6,000	0	6,000
Total Housing General Fund	9,015	1,180	7,835	2,269	1,180	1,089	2,550	1,180	1,370	13,834	3,540	10,294
Total Housing Ocheral Fund	3,013	1,100	7,000	2,203	1,100	1,003	2,550	1,100	1,570	13,034	3,340	10,234
Total Community Directorate	41,822	5,559	36,263	28,160	3,902	24,258	14,373	2,240	12,133	84,354	11,701	72,653
Regeneration												
Regeneration programme - feasibility work to develop options for taking forward regeneration sites.	250		250			0			0	250	0	250
Regeneration Programme approved Feb2017	197,620		197,620	81,638		81,638			0	279,258	0	279,258
Amendments to Regeneration Programme to be approved February 2018 Cabinet	-126,874		-126,874	80,482		80,482	35,534		35,534	-10,858		-10,858
I van Boad Bon IIn Bostourant and Square (CLA and S406	1 7											
Lyon Road Pop Up Restaurant and Square (GLA and S106 funded) - this project is to transform an existing car park in Harrow Town Centre into a multi-function public space, improving the general environment for pedestrians and providing the opportunity for markets, particularly food markets. Any design for the new public space will look to maintain car parking spaces as part of the shared design space.	84	84	0	726	726	0	201	201	0	1,010	1,010	0

Neighbourhood CIL Schemes - CIL receipts can be used to fund a wide range of infrastructure including transport, schools, health and social care facilities, libraries, play areas, green spaces and sports facilities.	800	800	0	0		0	0		0	800	800	0
Total Regeneration	71,900	904	70,996	162,846	726	162,120	35,735	201	35,534	270,480	1,830	268,650
Total General Fund	125,330	10,983	114,347	203,905	7,253	196,653	54,808	2,441	52,367	384,042	20,676	363,366
Housing Revenue Account												
Housing Revenue Account capital programme - Continued												
investment in the Council's existing housing stock, as well as the	2,739		2,739	19,883		19,883	13,836		13,836	36,458	0	36,458
commencement of a programme of new build housing												
Total HRA	2,739		2,739	19,883		19,883	13,836	0	13,836	36,458		36,458
					·							
Total General Fund + HRA	128,069	10,983	117,086	223,788	7,253	216,535	68,644	2,441	66,203	420,500	20,676	399,824